





Breaking Lock-Ins to Enable Environmentally Safe and Sustainable Pharmaceuticals

Anna Shalin, ¹ Zhanyun Wang, ^{2,3} Miriam L. Diamond ^{1,4}

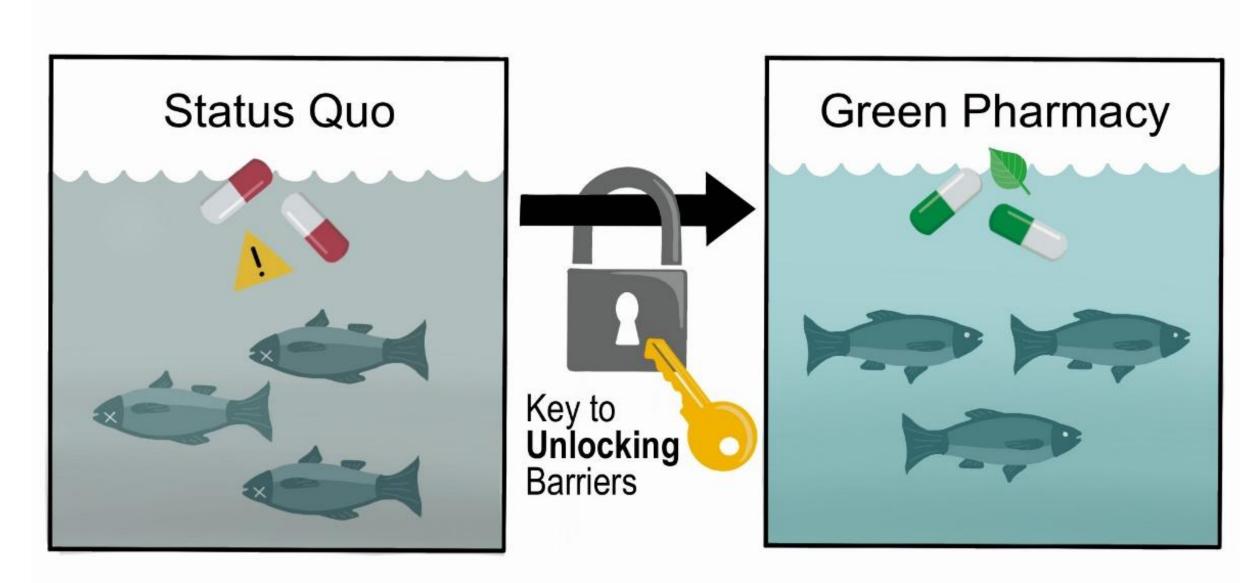
¹Department of Earth Sciences, University of Toronto, Canada.

²Empa—Swiss Federal Laboratories for Materials Science and Technology, Switzerland.

³National Centre of Competence in Research (NCCR) Catalysis, Switzerland ⁴School of the Environment, University of Toronto, Canada.

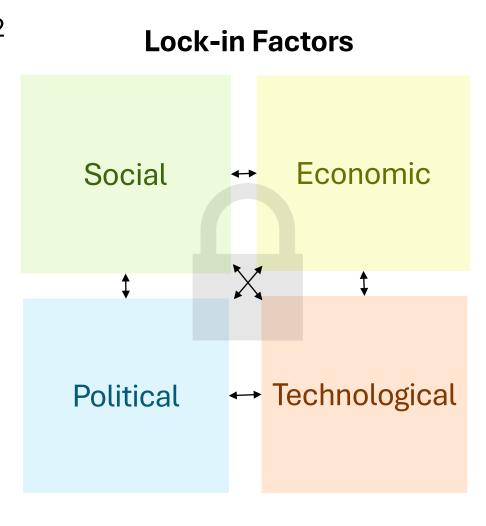
KEY TAKEAWAYS

- Hazardous pharmaceuticals released to environment
- "Lock-in" framework used to identify barriers to implementing green drug design
- We recommend actionable measures for key stakeholders



BACKGROUND

- Widespread environmental pollution of pharmaceuticals¹
- Toxic effects in non-target organisms^{1,2}
- Need creative solutions to maintain patient access while reducing pollution
- "Benign-by-design" and
 "ecopharmacovigilance" ^{3,4}
- Lock-in⁵ results in barriers



RESEARCH QUESTIONS

- 1. What are the **systemic barriers** preventing us from implementing environmentally "benign-by-design" drugs?
- 2. How can we **break lock-ins** towards safe and sustainable pharmaceuticals?

LOCK-IN 1: RESOURCE TIMING MISALIGNMENT

Environmental safety and sustainability considerations are most effective in early stages of drug development, while necessary resources become available in the late stages

Academia and biotech start-ups Economic factors: Low economic risk, high potential reward if bought out by big pharma Social factors: Economic factors: Academia and biotech start-ups Big Pharma Economic factors: Access to adequate funding for clinical trials Lower risk to invest in drugs which have already proven some degree of efficacy Large pool of drug candidates to choose from

Technological factors:

 Experience, knowledge, and technical capacity to conduct clinical trials and upscaling for commercialization

Drug Discovery

Pre-Clinical R&D

Phase I

Phase II

Phase III

Factors hindering integration of environmental safety and sustainability

1. In Early Drug Development

In academia, failure in high-risk drug development

is acceptable. Focus is knowledge generation and

Economic factors:

В

- Market + patent time pressure
- High cost of testing

degree attainment

Social factors:

- Limited timeframe for PhDs, start-ups
- Lack of training in environmental safety

Political factors:

 Little to no legal incentive to consider environmental safety before clinical trials

Technological factors:

- Focus on using existing drug design and methods (e.g., fluorinated drugs) rather than risking time and resources to develop more sustainable alternatives
- Lack of access to environmental safety screening tools

2. In Late Drug Development

Economic factors:

Cheaper to leverage existing supply chains and commercialization network

Political factors:

- Too late to modify chemical structure due to drug approval and patent processes
- Little to no legal incentive to consider environmental safety in drug approval

Technological factors:

Existing drug production infrastructure

LOCK-IN 2: NEGLECTING EXISTING DRUGS

- Redesign of existing drugs often dismissed as an option in drug development \rightarrow efforts to improve their environmental safety and sustainability are **sidelined**
- Re-design of existing drugs discouraged by:
 - High costs, no guaranteed return
 - Lengthy re-approval processes
 - No reward with existing patent systems
 - Disruption of supply chains
 - Existing competition
- More incentive for novel drug discovery, especially in rare disease and oncology, due to:
- Reduced competition
- Government subsidies
- Market exclusivity with new patents



BREAKING LOCK-INS

Strategic approach based on Meadows (1999) leverage points in complex systems⁶

Policymakers

- Additional market exclusivity, priority regulatory review, subsidies for green drugs
- Mandatory early-stage environmental safety testing
- Polluter-pays-principle
- Educational curricula



Academia

- Educational curricula
- Certification criteria for safe and sustainable drugs
- "Benign by design" principles
- Open-access data for in-silico tox models
- Ready-to-integrate tools for environmental safety testing

Big pharma

- Bridge the resource gap for academia and start-ups
- Open-access data for in-silico tox models
- Green molecular design in merger & acquisitions



Financial institutions

- Pollution impact in financial assessments
- Positive and negative reinforcement reflected in policies
- e.g., insurance, interest rates
- Subsidies

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Icons from Flaticon (2025)

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